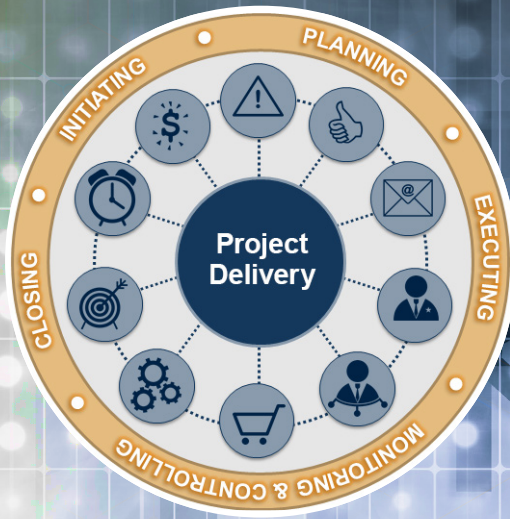




2019 Transportation Project Delivery Conference



DoubleTree by Hilton Hotel Austin

6505 N Interstate 35
Austin, Texas 78752-4346

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#2019TPD

TUESDAY, OCTOBER 22				
Opening Session	1:30 p.m. – 2:30 p.m.		Phoenix South/Central	
	Moderator	Speaker 1	Speaker 2	Speaker 3
Introductions and Welcome Message!		Brian Barth, <i>TxDOT-ADM</i>	James Bass, <i>TxDOT-ADM</i>	
Panel Discussion: Project Delivery	Lynn Isaak, <i>TxDOT-TPD-PPM</i>	Bill Hale, <i>TxDOT-ADM</i>	Michael Lee, <i>TxDOT-ADM</i>	Brian Barth, <i>TxDOT-ADM</i>
SESSION 1	3:00 p.m. – 5:00 p.m.		Phoenix South/Central	
	Moderator	Speaker 1	Speaker 2	Speaker 3
TOPIC 1	Lynn Isaak, <i>TxDOT-TPD-PPM</i>	Regaynal Poplion, <i>TxDOT-ROW</i>	Darren McDaniel, <i>TxDOT-TPD-PPM</i>	
Project Management Foundation				
TOPIC 2	Paul Aparicio, <i>TxDOT-TPD-PPM</i>	Jerry Ramos, <i>Ramos Consulting</i>	Tom Benz, <i>TxDOT-AUS</i>	Paul Merchlewicz, <i>MnDOT</i>
Program Management Perspectives				
TOPIC 3	Janice Hillenmeyer, <i>TxDOT-TPD-PPM</i>	Mildred Litchfield, <i>TxDOT-TPP</i>	Alberta Blair, <i>Dallas County</i>	Michael Haithecock, <i>TxDOT-ABL</i>
Portfolio Performance Management				
WEDNESDAY, OCTOBER 23				
SESSION 2	8:00 a.m. – 9:30 a.m.		Phoenix South/Central	
	Moderator	Speaker 1	Speaker 2	Speaker 3
TOPIC 1	John Jameson, <i>TxDOT-TPD-LGP</i>	Bryan Esmaili-Doki, <i>TxDOT-DAL</i>	David Pulido, <i>TxDOT-SAT</i>	Varuna Singh, <i>TxDOT-HOU</i>
Project Development and Delivery Work Flows				
TOPIC 2	Tom Nielson, <i>TxDOT-TPD-LGP</i>	Rose Rodriguez, <i>TxDOT-FTW</i>		
Risk Assessment, Oversight Levels and AFAs				
SESSION 3	10:00 a.m. – 11:30 a.m.		Phoenix South/Central	
	Moderator	Speaker 1	Speaker 2	Speaker 3
Engineering Systems	Erika Kemp, <i>TxDOT-TPD-TPOR</i>	Benjamin McCulloch, <i>TxDOT-TPD-TPOR</i>	Stacey Worsham, <i>TxDOT-TPD-TPOR</i>	Jennifer Holmes, <i>Accenture</i>
Keynote Luncheon	12:00 p.m. – 1:30 p.m.		Phoenix South/Central	
	Moderator	Speaker 1		
	Erika Kemp, <i>TxDOT-TPD-TPOR</i>	Commissioner Laura Ryan		

12:30 p.m. – 6:00 p.m.
Registration Desk Open

Pre-function/Foyer

2:00 p.m. – 5:00 p.m.
Exhibitor Showcase

Phoenix North

1:30 p.m. – 2:30 p.m.
Opening Session

Phoenix South/Central

2:30 p.m. – 3:00 p.m.
Networking/Break

3:00 p.m. – 5:00 p.m.

Phoenix South/Central

SESSION 1

Building Blocks of Project Delivery

TOPIC 1

Project Management Foundation

MODERATOR: Lynn Isaak, *TxDOT Transportation Programs Division, Project and Portfolio Management Section*

SPEAKERS: Regaynal Poplion, *TxDOT Right of Way Division, Project and Portfolio Management Section*; and **Darren McDaniel**, *TxDOT Transportation Programs Division, Project and Portfolio Management Section*

This session will include level setting by defining project, program and portfolio management. An overview of project and portfolio management (PPM) including tools, techniques, and training will be provided. The conclusion of this session will be an interactive deeper dive of some of PPM's key tools and techniques. The audience will be able to participate through interactive polling and demonstrate their knowledge by participating in collaborative responses.

Participants will be given takeaways such as PPM's Project Management Matrix, Project Management Learning Paths and the PPM training brochure.

TOPIC 2 Program Management Perspectives

MODERATOR: Paul Aparicio, TxDOT Transportation Programs Division, Project and Portfolio Management Section

SPEAKERS: Jerry Ramos, Ramos Consulting; Tom Benz, TxDOT Austin District; and Paul Merchlewicz, Minnesota Department of Transportation

Program management is the structured framework that enables organizations to run multiple, related projects at the same time to achieve a common goal. The role of the program manager is to ensure that delivery of the projects achieves greater business benefit than the individual project output. In this session panel members will discuss and break down the role of a program manager within their organizations and from their own perspectives and experiences and how it relates to successful project delivery.

TOPIC 3 Portfolio Performance Management

MODERATOR: Janice Hillenmeyer, TxDOT Transportation Programs Division, Project and Portfolio Management Section

SPEAKERS: Mildred Litchfield, TxDOT Transportation Planning and Programming Division; Alberta Blair, Dallas County; and Michael Haithcock, TxDOT Abilene District

How does portfolio management impact an organization's ability to deliver the right projects on time and on budget? Research has found that organizations with mature portfolio management practices deliver 35 percent more of their programs successfully. In this session, panel members discuss approaches in effective portfolio management from various perspectives that bridge the gap between strategy and execution.

5:00 p.m. – 6:30 p.m.

Phoenix North

Exhibits/Reception

PROFESSIONAL DEVELOPMENT UNITS

According to the Project Management Institute (PMI) Continuing Certification Requirements (CCR), between 30 to 60 professional development units (PDUs) are required during a 3 year certification cycle dependent on the PMI Certification. Each professional development activity yields one PDU for one hour spent engaged in the activity. These PDUs can be earned through various professional development activities that center on one of two areas:

1. Education
2. Giving back to the Profession

A percentage of certification holders will be randomly selected for PMI's audit process. Therefore, it is important to keep documentation. We recommend that you retain a copy of the program.



7:00 a.m. – Noon

Pre-function/Foyer

Registration Desk Open

7:00 a.m. – Noon

Phoenix North

Exhibitor Showcase

7:00 a.m. – 8:00 a.m.

Exhibit Area

Continental Breakfast

8:00 a.m. – 9:30 a.m.

Phoenix South/Central

SESSION 2

TOPIC 1

Project Development and Delivery Work Flows

MODERATOR: John Jameson, *TxDOT Transportation Programs Division, Local Government Projects Section*

SPEAKERS: Bryan Esmaili-Doki, *TxDOT Dallas District*; **David Pulido**, *TxDOT San Antonio District*; and **Varuna Singh**, *TxDOT Houston District*

The speakers will provide an overview of how they develop and deliver projects using a design, bid, build approach, an alternative delivery approach and working with local government partners. The panel will then discuss similarities and differences in developing and delivering projects using these methodologies.

TOPIC 2

Risk Assessment, Oversight Levels, and AFAs

MODERATOR: Tom Nielson, *TxDOT Transportation Programs Division, Local Government Projects Section*

SPEAKER: Rose Rodriguez, *TxDOT Fort Worth District*

A big part of TxDOT's responsibility in the Local Government Program is to assess the risk on each project and to set an oversight level to help monitor project activities to ensure a successful project delivery. The speaker will provide an overview of how this is being accomplished in the Fort Worth District.

9:30 a.m. – 10:00 a.m.

Exhibit Area

Networking/Break

WEDNESDAY, OCTOBER 23

10:00 a.m. – 11:30 a.m.

Phoenix South/Central

SESSION 3 Engineering Systems

MODERATOR: Erika Kemp, *TxDOT Transportation Programs Division, Transportation Programs Operations and Reporting*

SPEAKERS: Benjamin McCulloch, *TxDOT Transportation Programs Division, Transportation Programs Operations and Reporting*; **Stacey Worsham**, *TxDOT Transportation Programs Division, Transportation Programs Operations and Reporting*; and **Jennifer Holmes**, *Accenture*

TxDOTCONNECT is changing the way TxDOT delivers transportation projects. Experts in the system will demonstrate recently deployed functionality, share future functionality, and explain how TxDOTCONNECT provides data to Tableau dashboards to support decisions about projects and programs.

11:30 a.m. – Noon

Exhibit Area

Networking/Break

Noon – 1:30 p.m.

Phoenix South/Central

Keynote Luncheon

MODERATOR: Erika Kemp, *TxDOT Transportation Programs Division, Transportation Programs Operations and Reporting*

SPEAKER: Commissioner Laura Ryan

SPEAKERS



Paul Aparicio, P.E.

Paul serves as the Project Management Services Supervisor for the Project and Portfolio Management Section of the Transportation Programs Division at the Texas Department of Transportation (TxDOT).

He is responsible for directing and overseeing the planning, development, and execution of consultant managed projects through the use of project management tools and best practices as well as the delivery of in-house project management development workshops — supporting TxDOT statewide with the delivery of projects and project management mentorship and development. Paul has 11 years of diverse and extensive project management and project development experience with TxDOT. His experience includes PS&E design and project development with the Dallas District Central Design Office; construction inspection and management, and schematic design and project development with the El Paso District; consultant project management with the Project and Portfolio Management section; and contracts and procurement experience with the Central Service Center in the PEPS Division.

Serving as a project manager for the Project and Portfolio Management section, he provided project delivery support and mentorship services on several PS&E and schematic projects to the El Paso, Odessa and Laredo Districts; and served as the lead schematic project manager for the I-10 Connect high-profile project in El Paso. Paul earned his bachelor's degree in civil engineering from the University of Texas at El Paso in 2008. He is a licensed professional engineer in the state of Texas.



Brian R. Barth, P.E.

Brian is the director of project planning and development for the Texas Department of Transportation, responsible for overseeing the Transportation Planning and Programming, Right of Way, Environmental Affairs, Professional Engineering Procurement, and Transportation Programs Divisions.

A member of the TxDOT family since 1988, Brian began his career as an engineering assistant in the Dallas District after graduation from the University of Texas at Austin with a bachelor's degree in civil engineering. In 2003, he was appointed as the Dallas District's director of transportation planning and development. From 2009 to 2013, he served as the Fort Worth District's deputy district engineer, providing joint oversight and development of the DFW Connector, North Tarrant Express, I-35W, I-30 and Chisholm Trail Parkway.

In November 2013, Brian was appointed as Fort Worth district engineer and served on the Regional Transportation Council of the North Central Texas Council of Governments working to solve Metroplex-area transportation issues. Under his direction as district engineer, he also oversaw over \$1 billion in construction work each year in addition to major projects on I-35W, SH 360 South and the I-30/SH 360 Interchange.



James M. Bass

James serves as executive director of the Texas Department of Transportation and is honored to work with the women and men of TxDOT to enhance the quality of life for Texans by delivering on our mission.

He began his TxDOT career in 1985 working summers in the Fort Worth District and worked part-time as an engineering aide in the Austin District's South Travis/Hays County Area Office while earning his bachelors degree in accounting at the University of Texas at Austin. James was selected as finance division director in November 1999 and became chief financial officer in 2005. He became executive director in January 2016.



Tom Benz, P.E.

Tom serves as a transportation engineer in the Transportation Planning and Development Section of the Austin District for the Texas Department of Transportation. He has more than 30 years of experience in public-sector program and project management for transportation and infrastructure projects. After graduating with a BS in civil engineering from the University of Texas at Austin, Tom began his career working on projects for the California Department of Transportation before launching his engineering career in the greater Austin area.

Tom has led multi-million-dollar programs for the City of Austin and City of Georgetown, and has spent the last 7 years with TxDOT. While at TxDOT, he has served as a local government project coordinator assisting municipalities with state and federally funded projects. He has led the procurement of engineering services for transportation efforts throughout the region and has most recently held the position of design build engineer for the multi-billion-dollar Mobility35 program.

SPEAKERS



Alberta L. Blair, P.E.

Alberta currently serves as director of public works for Dallas County. She joined Dallas County Public Works September 7, 1993, and served in various prior capacities including a prior assignment as assistant director of engineering and construction, where she led the Engineering and Construction Division in excess of 15 years. In that capacity, she was responsible for the design, engineering and construction of approved transportation projects under both the 1991 bond and Major Capital Improvement Programs.

Alberta was promoted to the position of public works director November 2010 and is responsible for excellent project delivery to both internal and external (towns/cities) customers, with the support of her executive team and talented staff base. The department's customer base includes engineering support to the county's road and bridge districts, partnering with the county's jurisdictional cities (county- and city- lead projects), and regional transportation projects (partnerships) with the Texas Department of Transportation, North Central Texas Council of Governments, North Texas Tollway Authority, and Dallas Area Rapid Transit. She currently serves as director of public works for Dallas County.



Bryan Esmaili-Doki, P.E.

Bryan serves as a project manager in the Project Delivery Office for the Dallas District of the Texas Department of Transportation. He is a second-generation TxDOT employee.

Bryan started working five summers as a TxDOT summer employee after high school and during college. He earned a bachelor of science degree in civil engineering from the University of Texas at Arlington.



Michael A. Haithcock, P.E.

Michael serves as the director of transportation planning and development in the Abilene District for the Texas Department of Transportation, where he manages planning, programming, preconstruction and project management for 13 counties in West Texas including the Abilene MPO. His job is to meet or exceed TxDOT goals for Safety, Letting

Schedule, Letting Capacity, Bridge and Pavement Quality, including Construction on Time and Construction on Budget.

He comes to TxDOT from the Georgia Department of Transportation after a 32-year career in project delivery and project management. He brings a wide array of transportation experience as well as a history of consultant procurement, consultant project management and in-house design experience to his new role.

Michael earned his bachelor's degree in architectural and civil engineering from Kennesaw State University and a master's degree in business administration from Georgia State University.



Bill Hale, P.E.

Bill serves as chief engineer for the Texas Department of Transportation. In this role, he is responsible for management and control of the Engineering and Safety Operations, District Operations, and Project Planning and Development Divisions.

Bill joined TxDOT's Ellis County Area Office in the Dallas District in 1983 and became the area engineer for Southeast Dallas County in Hutchins in 1992. In January 1999, he was appointed district engineer for the Abilene District and then later appointed district engineer for the Dallas District in 2003. After graduating with a bachelor's degree in civil engineering in 1983 from the University of Texas at Arlington, Bill earned his master's degree in civil engineering from the university in 1989.

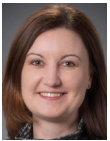


Janice Hillenmeyer, P.E., PMP

Janice serves as the supervisor for the Scheduling Support and Help Desk Team of the Project and Portfolio Management Section of the Transportation Programs Division at the Texas Department of Transportation. She is responsible for providing scheduling guidance and support to increase the value and knowledge of scheduling for project managers statewide.

She has over 16 years of transportation-related experience, with 13 of those years providing scheduling support and project controls expertise in critical path method scheduling, cost estimating, and risk analysis. Janice also has extensive experience in contract claims analysis, including delay, schedule, inefficiency, cost and time impact analyses, and dispute resolution. Prior to joining TxDOT in 2012, she provided scheduling and claims analysis support in the private sector.

Janice holds a bachelor of science in civil engineering from the University of Virginia and a Master's degree from the University of Texas at Austin in structural engineering and is certified as a professional engineer and project management professional.



Jennifer Holmes

Jennifer serves as a consulting senior manager for Accenture. She is an Austin-based account and project manager with Accenture's public service consulting practice. Jennifer is a certified project management professional focused on achieving business outcomes for Texas state and local government, higher education, and non-profit organizations. Jennifer has nearly 20 years of consulting experience working with public service clients developing strategic roadmaps, executing implementation plans, improving business processes, and leading change management strategies.



Lynn M. Isaak, P.E., PMP

Lynn serves as the section director for the Project and Portfolio Management Team for the Transportation Programs Division at TxDOT. She is responsible for directing and overseeing the planning, development and implementation of project and portfolio management tools and training — supporting TxDOT project and portfolio managers statewide with the delivery of projects.

Lynn has 28 years of diverse project management experience in the transportation industry, including an 11-year career at the Florida Department of Transportation where she was a construction project manager and production project manager on several high-profile projects throughout the Tampa Bay area.

Prior to joining TxDOT in 2012, Lynn was a construction group manager and Austin Office Leader at a private consulting firm and the founder and owner of an engineering consulting firm. The firm provided project

SPEAKERS

management and engineering consulting including construction phase coordination, utility coordination and CPM scheduling support to clients such as Florida Department of Transportation and TxDOT.

Lynn earned her bachelor's degree in civil engineering from the University of South Florida. She is a registered project manager professional and a professional engineer in Texas, Florida and Georgia and was recently appointed to the American Association of State Highway and Transportation Officials Technical Committee on Project Management.



John Jameson, CTCM

John serves as the director of the Local Government Projects Section of the Transportation Programs Division at the Texas Department of Transportation. He provides guidance and support to TxDOT district staff and local government representatives on program requirements including compliance with federal and state laws and regulations. John has worked for TxDOT for more than 18 years including 13 years in the Construction Division and 5 years with LGP. He is a 1984 graduate of the Colorado College with a bachelor's degree in liberal arts and is a certified Texas Contract Manager.



Erika K. Kemp, PMP, CTCM

Erika serves as the leader of the Transportation Programs Operations and Reporting Section within the Transportation Programs Division of the Texas Department of Transportation and is responsible for the Modernize Portfolio and Project Management Initiative. In addition to reporting and enterprise governance, she oversees the planning and implementation of a complex technological initiative that is expected to replace up to 40 systems and impact over 7,500 internal TxDOT employees as well as thousands of external partners. This long-term and enterprise-wide initiative will implement TxDOTCONNECT as the one-stop shop for transportation program /portfolio management, project life cycle and right of way.

She has more than 20 years of diverse project management experience leading large projects in the transportation and telecom industries, including a 16-year career at AT&T where she was vice president and general manager for the Virginia and West Virginia area.

Erika earned her bachelor's degree in business administration from South University. She is a registered project manager professional and a certified Texas contract manager.



Michael Lee, P.E.

Michael is a 22-year veteran of the Texas Department of Transportation's district and division engineering operations and was appointed director of engineering and safety operations in 2017.

Under the direction of the chief engineer, Michael oversees and coordinates TxDOT's engineering operations for the Bridge, Construction, Design, Maintenance, and Traffic Operations Divisions. Before joining TxDOT, he spent 9 years as a water well contractor designing, estimating and supervising the construction and installation of residential, commercial, municipal, and agricultural water wells, pumps, and treatment systems.

In 1997, Michael joined TxDOT as an engineering assistant in Mount Pleasant and soon moved up to transportation engineer in the Marshall area office and then the Atlanta area office. In 2007, he became the area engineer in San Augustine, and later the Nacogdoches area engineer when the two offices combined in 2010.

Michael was promoted to director of operations for the Paris District in 2013. He was appointed director of the Maintenance Division in 2014 where he oversaw TxDOT's statewide emergency response to Hurricane Harvey in 2017. Michael is a 1988 graduate of Texas A&M University with a bachelor's degree in petroleum engineering.



Mildred Litchfield

Mildred serves as the Unified Transportation Program and portfolio performance director at the Texas Department of Transportation.

Mildred is a graduate of the University of Texas at Austin. Her primary duties include overseeing the programming and activities in support of the Unified Transportation Program and Statewide Transportation Improvement Plan. She also has in-depth knowledge of and years of experience with TxDOT's Alternative Delivery Program. Mildred began her career with TxDOT in 2012.

Prior to that, Mildred worked in the private sector and provided support to TxDOT.



Benjamin McCulloch

Benjamin serves as a business analyst in the Transportation Programs Division for the Texas Department of Transportation. He received his bachelor of science in applied sociology from Texas State University.

Benjamin is a reporting analyst with TxDOTCONNECT and the owner of the Engineering Operations Tableau Dashboard. He has worked for TxDOT a little over a year. Prior to TxDOT, he worked for the Legislative Budget Board for 10 years doing data analytics including Tableau dashboards.



Darren McDaniel, P.E.

Darren serves as a field agent and project manager for the Project and Portfolio Management Team of the Transportation Programs Division at the Texas Department of Transportation.

As a field agent, he is responsible for supporting TxDOT project and portfolio managers statewide with the delivery of projects. Darren assists the PPM Team with the planning, development, and implementation of project and portfolio management tools and training, including the delivery of Project Management Discipline Workshops and facilitating Risk Workshops.

As a project manager, he is currently managing three widening projects in the Austin District. Darren has worked for TxDOT for 25 years. Prior to joining the PPM Team in 2018, he served as the speed zone engineer and the highway safety engineer for the Traffic Safety Division.

Darren earned a bachelor of science degree in civil engineering from the University of Texas at Austin in 1994. He is a registered professional engineer in the state of Texas.

SPEAKERS



Paul Merchlewicz, P.E.

Paul is the Project Management Section director in the Office of Project Management and Technical Support for the Minnesota Department of Transportation.

He is responsible for leading the Project Management Section, including the Alternative Delivery Unit, Shared Service Center and Project Management Support. He provides statewide leadership and direction for the implementation and continuous improvement of Project Management (cost, scope, schedule, risk, resource, and quality) for Minnesota's highway construction projects. He acts as a lead in the development and implementation of office, division, and department policies and strategies as they relate to project management and alternative delivery.

Paul has 26 years of experience in all phases of project and program delivery, including pre- and final design, to pre-construction project management, and construction administration and management. Directly prior to joining MnDOT in 2012, he worked as a consultant performing project management and contract and change management duties on multiple complex design-build projects for MnDOT. Since joining MnDOT, he has worked extensively to provide a comprehensive solution that provides project and program information at all levels throughout the organization regarding the delivery of projects and the overall program.

Paul has a bachelor's degree in civil engineering from the University of Minnesota, Twin Cities as well as two master's certificates, one in strategic management and one in ethics in leadership, from St. Catherine University in St. Paul, Minnesota. He is a registered professional engineer in Minnesota and Wisconsin.



Tom Nielson

Tom serves as a local government projects coordinator for the Transportation Programs Division of the Texas Department of Transportation.

Tom works with TxDOT districts and local governments regarding all aspects of local government projects that receive state or federal project funding. He previously served as general counsel for the Central Texas Regional Mobility Authority and has been involved with infrastructure finance and development in the public and private sectors for over 30 years.



Regaynal B. Poplion, PMP

Regaynal serves as the new project development manager in the Center for Excellence Section of the Right of Way Division of the Texas Department of Transportation. Regaynal has over 20-years in the transportation industry, with a little over 11 years at TxDOT. She began her career in the Advanced Project Development Section at the Dallas District, where she worked for over 7 years. Then she worked for a local government as a project engineer for the Public Works Capital Improvements Section. Regaynal returned to TxDOT in 2015 to work in the Project and Portfolio Management Section.

Regaynal has an undergraduate degree in civil engineering from Southern University and a master's degree from the University of Texas in city and regional planning. She hosts a large number of certifications in the areas of engineering, GIS mapping, planning, professional team building, DAM safety, and project management, including the project management professional certification.



David Pulido, P.E.

David serves as the local government project liaison for the San Antonio District of the Texas Department of Transportation. In his role, David assists local governments with projects in the planning and design phase of development. After graduating from the University of Texas—San Antonio, David went to work for the private sector where he developed his leadership skills and a strong background in project development working as a project engineer and design team leader.

In 2010, he began working for the City of San Antonio, managing the design and construction of roadway and drainage projects. David joined TxDOT in 2016 as a project manager in the San Antonio District Design Support Office prior to taking the liaison role in 2017.



Jerry Ramos, P.E.

Jerry serves as president and managing member of Ramos Consulting, LLC. He is responsible for directing, implementing and overseeing the firm's strategic initiatives related to planning, development and implementation of projects. Currently, Jerry serves as TxDOT Project Manager for the Statewide Alternative Delivery Procurement contract and the US 183 North GEC contract.

Jerry has over 30 years' experience managing complex projects, which provides him insight into project planning, scheduling, agency coordination and other facets required to complete complex projects. He has a wide range of experience providing services for design-build, reconstruction, and new construction of highways, toll-roads and local arterials in project management, procurement, consultant oversight, agency coordination, preliminary engineering, environmental coordination and final design.

He has served as program manager and GEC project manager for over 12 years on new location roadways, urban and rural facilities, such as the Central Texas Turnpike 2002 Project in Austin, Texas, and the Grand Parkway 184-mile loop in the Houston region.

Jerry earned his bachelor's degree in civil engineering technology from the University of Houston. He is a licensed professional engineer in Texas.



Rose Rodriguez

Rose serves as a contract administration manager for the Fort Worth District of the Texas Department of Transportation. She began her career with TxDOT in the Fort Worth District in April 1994. During this time, Rose has worked on lab contracts, consultant contracts and advance funding agreements (AFA). She also worked in the CDA office managing consultant contracts for DFW Connector, North Tarrant Express Lanes and LBJ-635 project.

Rose is currently contract administration manager for the Fort Worth District, overseeing the AFA process, local government risk assessments and special approvals.

SPEAKERS



Laura Ryan

Laura is a member of the Texas Transportation Commission, which oversees statewide activities of the Texas Department of Transportation. She was appointed by Governor Greg Abbott on July 11, 2016, to fill a vacancy; reappointed March 2, 2017; and confirmed by the Senate on April 19, 2017, for a 6-year term.

Laura is CEO of Purdy Motors USA. Purdy Motors is Costa Rica's exclusive Toyota distributor, with growing operations in the U.S. In her role, Commissioner Ryan is responsible for strategically expanding and diversifying Purdy's U.S. business operations, which currently consist of three Texas-based Toyota dealerships. She recently served as vice president of market representation and dealer development for Gulf States Toyota Inc., a private distributor for Toyota Motor Sales based in Houston. Before that, Laura was vice president of sales and marketing with an affiliated Freidkin Company, GSFSGroup, Inc., and chair of the Board of the Texas Department of Motor Vehicles (TxDMV), where she represented the vehicle manufacturing and distribution industry. In her more than 25 years in the automotive industry, she also held positions with retail dealerships and Nissan Motor Sales (in both variable and fixed operations) and worked as an independent automotive consultant.

During her tenure at TxDMV, Laura initiated many processes to make the department more innovative, customer-oriented and efficient, and held the positions of chair of the Projects and Operations Committee and vice chair before becoming chair at TxDMV. She has also presented as a guest speaker for National Automobile Dealers Association convention workshops and Texas A&M University's Mays Business School.

Laura is involved with her community through several volunteer and charity organizations, including Boys and Girls Country of Houston, Operation Interdependence and the National Charity League.

She attended Penn State University and has been engaged in executive education programs including Gallup Organization Strengths Training, University of Texas Future Leaders and the Columbia University Finance Program.



Varuna Singh, P.E.

Varuna serves as the CDA program director for the Houston District of the Texas Department of Transportation. Varuna is a 2002 civil engineering graduate of the University of Texas at Arlington and has 15 years of transportation experience with TxDOT. He began his TxDOT career at the Weatherford Area Office in the Fort Worth District, focusing on design. He transitioned to alternative project delivery in 2010, serving as a deputy project manager on the 13-mile \$2.1 billion North Tarrant Express Concession Project.

In 2012, he became the project manager of the 30-mile \$1.4 billion I-35E Express Lanes Design-Build Project in Dallas. Since 2015, he has served as the Houston District's alternative project delivery director, currently implementing over \$2 billion in construction and developing over \$3 billion for procurement.



Stacey Worsham

Stacey serves as the project management program supervisor for the Transportation Programs Operations and Reporting Section of the Transportation Programs Division at TxDOT. She is responsible for developing the strategic business capability functional roadmap supporting the TxDOT engineering operations districts and divisions. She also helps develop both the business and technology options to support the immediate and future technical needs for TxDOTCONNECT supporting business functions.

Stacey joined TxDOT in 2002 as the information resource administrator in the Maintenance Division. During the 10 years she served in this division, she served as the program manager for Maintenance Contracts delivered in SiteManager. She participated in the Maintenance Management System initialization and rollout, Driveway Permit parameters, Utilities in Right of Way implementation, and Facilities Project Tracker and AutoDesk implementations. In 2012, she joined the Information Management Division as the Riverside support desk manager, eventually progressing to strategy branch manager.

Prior to working for TxDOT, Stacey worked with technology start-ups in Austin and Dublin, Ireland, creating and establishing operations in Europe, the Middle East, Asia and Africa, as well as providing technical support, language standardization and post-sales client management to strategic partners.

PROFESSIONAL DEVELOPMENT HOURS

According to the Texas Board of Professional Engineers (TBPE), 15 professional development hours (PDHs) are required each year for license renewal. A PDH is defined as a contact/clock hour on any qualifying course or activity with a clear purpose and objective to maintain, improve, or expand the skills and knowledge relevant to the license holder's engineering field. Courses, presentations or activities related to engineering in a technical, managerial or ethical manner count toward PDHs.

There are two basic criteria for an activity to count:

1. Is the specific activity on the list of activities in the rule? (See the TBPE website for an excerpt from the rule.)
2. Is the activity relevant to the practice of a technical profession, and does it include technical, ethical or managerial content?

The board wants the reporting process to be as simple as possible, and, as such, there are only two things that a license holder needs to do:

1. Certify on the renewal statement that you have completed the Continuing Education Program (CEP) requirement, and return it with your renewal payment. This is the main document that the board reviews and keeps as a record of completing the CEP requirement.
2. Keep some sort of paper proof of your activity. We recommend that you retain a copy of the program.

Thank You, Exhibitors!



DANNENBAUM

